



COMMIN
THE BALTIC SPATIAL CONCEPTSHARE

WS 4: PROJECT MANAGEMENT AND COMPLEXITY REDUCTION

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Project
part-financed
by the
European Union

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	Successes and good examples/good practices	Conflicts, inconsistencies and barriers	Prerequisites / essentials for future transnational cooperation	“Nice-to-haves” in future transnational cooperation
How can efficient communication between project partners and with relevant authorities outside the project be achieved?	<ul style="list-style-type: none"> . Common description of planning systems .description of terms/glossaries . Establishment of personal relations . Internet Meetings 	<ul style="list-style-type: none"> . Lack of transfer of knowledge from single partners to the whole project . Lack of „Presence“ . Lack of communication between EU- + Project – Level 	<ul style="list-style-type: none"> . Acceleration of understanding planning systems 	<ul style="list-style-type: none"> . To be open to admit that „internal“ problems exist . To learn more about planning culture (different from planning systems)
How can project handling be simplified and sustainable project routines be established?	<ul style="list-style-type: none"> . Visualisation of projects approach (methods) Of main projects topics (house of planning) . Clarification of achievable results 	<ul style="list-style-type: none"> . Language Problems are not solved . Number of participants is high 	<ul style="list-style-type: none"> . To continue well established personal relations . Projects in English Language . Updating results 	<ul style="list-style-type: none"> . Having time enough to work together (not only to present work results) . Having professional and external moderation
How can durable / sustainable project structures be established?	<ul style="list-style-type: none"> . Defining Roles and Duties of all Participants . Defining „New“ end-users (National Ministries) 	<ul style="list-style-type: none"> . No flexibility in INTERREG rules . Lack of clear vision of project results and its purpose 	<ul style="list-style-type: none"> . Updating results . Come to „Harmonisation“in Participation + Assessment 	<ul style="list-style-type: none"> . Integration of the views of different stakeholders, beginning with the preparatory phase
How can project management contribute to innovations (both absorption of innovations from the outside and diffusion of innovations made in the project)?	<ul style="list-style-type: none"> . Projects including a reflection phase are successful 	<ul style="list-style-type: none"> . The part of process-management is not made clear enough in the project management 	<ul style="list-style-type: none"> . The programs should be flexible . Definition of the end users, involve them and give space for innovation 	<ul style="list-style-type: none"> . Combination of EU-Research-Projects with University – Education (topics and language)